

Bias Reflection Paper-Module-1-Critical Thinking

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Implicit Bias, Reflection, and Equity in Educational Leadership Personal Beliefs, Values, and Their Influence on Student Learning

My personal beliefs and values are rooted in the conviction that all students are capable of growth, achievement, and transformation when given equitable opportunities and authentic relationships. Throughout my career in education, I have been guided by the belief that teaching is not merely an act of delivering content but an intentional practice of empowerment, inclusion, and empathy. I value collaboration, critical thinking, and culturally responsive pedagogy as central elements of student learning. These values shape my leadership philosophy by emphasizing the moral responsibility to remove systemic barriers that marginalize students based on race, language, socioeconomic status, or ability.

However, while I have long believed in fairness and inclusion, I recognize that good intentions do not eliminate the presence of implicit bias the unconscious associations and attitudes that influence perception and decision-making (Staats et al., 2016). My understanding of student learning has been challenged and refined through ongoing reflection on how internalized biases, social conditioning, and institutional norms can subtly influence expectations of students. For instance, in moments of classroom management or assessment interpretation, implicit beliefs can influence how I perceive student effort or capability. Therefore, educational leadership requires a deliberate effort to align values with equity-centered practices, ensuring that all students not just those who align with dominant norms are seen, supported, and celebrated for their potential.

Insights from the Implicit Bias Surveys: Weapons Bias and Race Bias

Participating in the Weapons Bias and Race Bias Implicit Association Tests (IATs) provided a deeper understanding of how subconscious associations influence perception and response, even among individuals who consciously reject prejudice. The Weapons Bias Test revealed the tendency to associate weapons more readily with Black individuals than with White individuals, a reflection of a pervasive societal narrative linking Blackness with criminality or danger (Payne, 2006). Similarly, the Race Bias Test demonstrated a subtle preference for European Americans over African Americans, suggesting that cultural conditioning and media exposure continue to shape automatic associations, even among educators committed to equity.

These findings were uncomfortable but essential. They underscored that implicit bias is not a moral failing but a psychological reality shaped by lived experience and cultural exposure (Staats et al., 2016). Yet, as a school leader, I must acknowledge that these biases can have profound implications for decision-making processes ranging from discipline referrals and grading to perceptions of student motivation. Recognizing bias is only the first step; transformation requires sustained reflection, professional learning, and systemic accountability.

Unlearning and Relearning: Dismantling Bias and Building Authentic

Understanding

The process of unlearning bias and relearning through an asset-based lens demands conscious, ongoing effort. It involves both cognitive and behavioral change challenging ingrained assumptions, expanding perspective through exposure, and cultivating empathy through authentic engagement. Research shows that implicit biases

can be mitigated through awareness, empathy training, counter-stereotypic exposure, and structural interventions that reduce subjectivity in decision-making (Devine et al., 2012).

To dismantle my own biases, I will engage in three core practices:

1. Critical Self-Reflection and Data Analysis: Regular reflection, coupled with analysis of my disciplinary and instructional decisions, will help identify potential patterns of inequity. Reviewing disaggregated data (e.g., by race, gender, language) can reveal whether unconscious bias influences expectations or outcomes.
2. Counter-Narrative Exposure and Culturally Responsive Learning: I will intentionally seek out narratives, histories, and literature that challenge dominant cultural assumptions. As Gay (2018) notes, culturally responsive teaching demands that educators see cultural difference as an asset rather than a deficit (p. 32). Engaging with diverse voices helps to retrain implicit associations and affirm the intellectual and cultural wealth students bring to the classroom.
3. Collaborative Dialogue and Accountability: Establishing a culture of professional dialogue where educators can safely discuss bias is essential. This includes creating PLCs that focus on equity audits, reflective journaling, and peer observation to foster transparency and shared growth. By embedding bias awareness into leadership practice, I can ensure that unlearning becomes a collective responsibility rather than an individual endeavor.

Applying Asset-Based Approaches to Promote Equity

Moving from a deficit-based to an asset-based perspective requires reframing how we interpret student performance and behavior. A deficit mindset attributes academic gaps to

student shortcomings or cultural deficiencies, whereas an asset-based mindset recognizes students' strengths, resilience, and cultural knowledge as valuable resources for learning (Yosso, 2005).

In practical terms, this means viewing multilingual learners not as limited in English proficiency but as emerging bilinguals whose linguistic diversity enriches the classroom community. Similarly, when addressing disciplinary concerns, I must avoid pathologizing student behavior and instead examine environmental and instructional factors that may contribute to disengagement.

To operationalize this mindset, I will lead efforts to integrate culturally responsive curriculum design and restorative practices within the school. These strategies support holistic student development and ensure that discipline, instruction, and assessment practices reflect empathy and cultural awareness rather than punishment or exclusion. Additionally, I will advocate for professional development centered on implicit bias mitigation and equity-driven leadership, ensuring that the school's systems reflect our values of inclusion and fairness.

Conclusion

The implicit bias surveys illuminated the gap between my conscious beliefs about equity and the subconscious associations shaped by social conditioning. Acknowledging these biases is both a personal and professional imperative. As an educational leader, I must actively engage in the processes of unlearning bias and relearning equity through reflective practice, asset-based pedagogy, and systemic reform. By fostering an inclusive learning culture grounded in empathy, cultural responsiveness, and fairness, I can help

create an environment where all students not just some are empowered to achieve their fullest potential.

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